Revised Budget FY 2019



Southeastern Public Library System of Oklahoma

Presented to the SEPLSO Board November 13th, 2018



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FY 2019 Revised Budget Overview

As required by statute, SEPLSO submitted an initial budget for FY 2019 to the Oklahoma Department of Libraries prior to June 1st, 2018. We call this our initial budget because each fall, once expense estimates and, much more importantly, tax valuations are received, the SEPLSO Board approves a second, revised budget. The initial budget uses many educated guesses and historical trends to predict income and expenses for the coming year. The Revised Budget uses more current expense projections and actual tax valuations to predict ad valorem revenue.

Revenue

Ad valorem assessments show another year of strong growth. McCurtain County has a large amount of new property that is now being taxed that has greatly increased our revenue the past two years. Only Coal and Latimer County assessments resulted in less ad valorem than anticipated in the Initial Budget.

State aid, which had been steadily shrinking for many years, has been a concern when budgeting. Thankfully, the healthy revenues collected by the State of Oklahoma portends an end to cuts for state agencies. This year, the Oklahoma Department of Libraries anticipates no cuts from last year's state funding. It is even probable that we will receive more state aid than we received last year.

Personnel Expenses

The requested personnel expenses may shock you at first glance. These numbers have increased for several reasons.

- Under the Health Insurance Policy, staff with qualifying coverage elsewhere may opt out
 of our provided insurance and receive half of the cash value of their premiums as pay.
 We currently have six persons who have opted out with qualifying coverage elsewhere,
 and that number must be reflected in salaries.
- I found an error in my payroll worksheets in which the pay of a \$30,000 a year assistant was not being included.
- I had failed to list the insurance one employee receives on the payroll spreadsheet.
- The addition of the Program Librarian position was unexpected at the time of the Initial Budget. The total payroll costs associated with this position exceed \$40,000.
- These funds include a new position of a part-time driver who would deliver courier materials twice a week, freeing staff members in Wister and Poteau to return to normal duties.
- The cost of the initial Service Recognition Awards, \$15,000, is included.
- In January we hope to present a new Classification and Pay Policy and structure to the Board. Although I anticipate a three-year plan to fully implement, we are budgeting \$32,000 for the initial phase of this project.
- All of these new costs would add \$11,000 to our FICA taxes and \$17,00 to retirement.

Operating Expenses

Within Operating Expenses two line items increased sharply. Our insurance increased by \$21,000. Approximately \$15,000 of the increased insurance costs came because we lost our 25% discount due to the 2017 claim for Poteau's sewage backup. Another \$3,500 resulted from increasing our limits to ensure sufficient coverage in case of catastrophic loss. The remainder was the cost of insurance for three new vehicles, which included three months prorated until the beginning of our coverage period in October.

Computers and Software show a large increase as well because Sporos, our IT consultants, identified equipment related to our servers that must be replaced before data loss occurs. We are also requesting funds to cover the cost of SEPLSO-issued laptops for key managers. I increased this number a little more just in case other hardware should need replacement.

Equipment Rental and Repair show an increase to cover increases in printing and copies.

I have decreased our Internet expense as the number entered here has always been a safeguard in case e-rate or OUSF funding failed to materialize. That has never been a problem, and with the simplification of e-rate billing over the years maintaining such a cushion seems overly cautious.

Informational Materials

We have reallocated funds from physical materials to downloadable materials within the overall Informational Materials category. This is our strongest area of growth. The cuts to physical materials will be taken from the selection of nonfiction titles, an area in which many items are bought but do not circulate.

Capital Projects/Reserve

I have removed the amount for Vehicle Reserve. Since we are looking at beginning and funding our Capital Replacement Plan with funds already owned, it seemed redundant to list vehicle costs here.

I extend a special thank you to the budget committee members who have provided guidance and oversight to this document, and to the entire SEPLSO staff who provide me with feedback regarding staffing, material, and physical needs. An extra special appreciation goes to our administrative team of Rhonda Tidwell and Charlene McDonald who enter and manage most of our financial information. I look forward to discussing this document with you soon.

Sincerely,

	State Aid Interest Fees & Charges		105,182 35,000	
			•	
	Fees & Charges			
			90,740	
		Total Income	\$4,978,922	
Expenses	1. Payroll Expenses		3,490,673	
	2. Operating Expenses		798,802	
	3. Informational Materials		689,446	
	4. Capital Projects/Reserve		- -	
		Total Expenses	\$4,978,922	

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Supporting Documents Line Item Budget

Projected Cash Flow Projected Revenue Projected Expenses

Income	Ad Valorem Income	4,748,000
	State Aid	105,182
	Interest	35,000
	Fees & Charges	90,740
	Total Income	\$4,978,922
_		
Expenses	1. Payroll	2,446,803
	2. FICA Taxes	188,580
	3. Unemployment Taxes	14,340
	4. Workers' Compensation	36,702
	5. Retirement Contribution	338,727
	6. Human Resources	24,468
	7. Employee Benefits	441,053
	Total Personnel	3,490,673
	8. Utilities	5,800
	9. Telephone	17,436
	10. Board Travel	15,000
	11. Continuing Education	15,210
	12. Employee Travel	44,442
	13. Postage and PO Box Rent	12,302
	14. Vehicle Operation	10,000
	15. Equipment Rental & Repair	59,600
	16. Maintenance Contracts	140,000
	17. Reading Center Equipment	9,024
	18. Insurance	61,092
	19. Office Supplies	37,555
	20. Special Programs & Supplies	47,800
	21. Marketing	13,550
	22. Memberships	6,415
	23. Furniture & Equipment	24,150
	24. Audit	18,000
	25. Revaluation	98,590
	26. Internet	4,005
	27. Computers & Software	53,124
	28. Automation Support	64,625
	29. Professional Fees	38,800
	30. Miscellaneous	2,283
	Total Operating	798,803
	C+:	

Continued next page

31. Branch Informational Mat	terials	431,000	
32. Downloadable Content		71,000	
33. Bibliographic Services		43,100	
34. Reading Center Materials		16,000	
35. Online Information		128,346	
Т	otal Materials _	689,446	
36. Vehicle Reserve		-	
1	Total Reserves _		
Т	otal Expenses _	\$4,978,922	
	Net Or	dinary Income	\$0

Funds Balance July 1, 2018

Certificates of Deposit Total SEPLSO Funds July 1, 2018:	1,597,446 \$5,795,608
	•
Local Branch Accounts	19,396
SEPLSO Secondary Checking Account	3,922,637
SEPLSO Primary Checking Account	256,129

FY 2019 Projected Income

Ad Valorem	4,748,000
State Aid (estimated)	105,182
Interest (estimated)	35,000
Fees & Charges (estimated)	90,740
Total Estimated FY 2019 Income	\$4 978 922

Total Funds Available FY 2019: \$10,774,530

FY 2019 Estimated Expenses: (\$4,978,922)

Estimated Funds Balance June 30, 2019: \$5,795,608

				FY 2019	F'	Y 2018	Initial 2019	
Ad Valorem	FY 2	2018 Actual	FY 2019 Initial	Revised	Dif	ference	Difference	Comments
Choctaw County		278,000	273,269	290,000		12,000	16,731	
Coal County		448,000	409,690	400,000		-48,000	-9,690	
Haskell County		250,000	244,709	249,000		-1,000	4,291	
Latimer County		256,000	253,201	243,000		-13,000	-10,201	
LeFlore County		1,005,000	1,000,799	1,022,000		17,000	21,201	
McCurtain County		903,000	847,953	940,000		37,000	92,047	
Pittsburg County		1,552,000	1,559,825	1,604,000		52,000	44,175	
	\$	4,692,000	\$ 4,589,446 \$	4,748,000	\$	56,000	\$ 158,554	
STATE AID State Aid	\$ —	Y 2018 Actua 105,182 \$		FY 2019 Revise 105,182	d \$	0	\$ 29,460	State aid should at least remain flat thanks to a growing state economy.
Interest	\$	29,000	\$ 35,000 \$	35,000	\$	6,000	\$ 0	
FEES & CHARGES								
Fees & Charges	\$	90,740	\$ 88,488 \$	90,740	\$	0	\$ 2,252	
Total Revenue	\$	4,916,922	\$ 4,788,656 \$	4,978,922	\$	62,000	\$ 190,266	

		FY 2018	FY 2019	FY 2019	FY 2018	FY 2019 Initial	
		Actual	Initial	Revised	Difference	Difference	
1	Payroll	2,290,108	2,319,002	2,446,803	156,695	127,801	See notes on Page 1.
2	FICA Taxes	173,201	177,333	188,580	15,379	11,247	
3	Unemployment Taxes	13,186	14,308	14,340	1,154	33	
4	Workers' Compensation	10,853	34,785	36,702	25,849	1,917	
5	Retirement Contribution	317,827	324,660	338,727	20,900	14,067	Increased payroll equates to increased retirment.
6	Human Resources	10,558	14,400	24,468	13,910	10,068	Retirement fees now included here instead of with Retirement Contribution.
7	Employee Benefits	428,077	445,134	441,053	12,976	-4,081	A few employees have elected to opt out with qualifying coverage with another provider.
	Total Personnel	\$ 3,243,810	\$ 3,329,622	\$ 3,490,673	\$ 246,863	\$ 161,051	
					0		
8	Utilities	5,360	5,800	5,800	440	0	
9	Telephone	15,407	17,436	17,436	2,029	0	
10	Board Travel	8,829	15,000	15,000	6,171	0	
11	Continuing Education	22,243	13,265	15,210	-7,033	1,945	Sending staff to Encyclomedia/OTA Conference.
12	Employee Travel	42,349	44,547	44,442	2,093	-105	
13	Postage and PO Box Rent	640	12,302	12,302	11,662	0	
14	Vehicle Operation	8,424	10,000	10,000	1,576	0	
15	Equipment Rental & Repair	57,288	55,600	59,600	2,312	4,000	Increased copies and prints.
16	Maintenance Contracts	139,835	140,000	140,000	165	0	
17	Reading Center Equipment	7,160	9,024	9,024	1,864	0	
18	Insurance	39,527	39,790	61,092	21,565	21,302	25% discount was lost plus a slight increase in coverage limits.
19	Office Supplies	38,820	36,675	37,555	-1,265	880	
20	Special Programs & Supplies	46,018	47,800	47,800	1,782	0	
21	Marketing	14,962	13,550	13,550	-1,412	0	
22	Memberships	4,394	4,245	6,415	2,021	2,170	Added membership in some Chambers of Commerce and service organizations for head librarians.
23	Furniture & Equipment	21,173	22,750	24,150	2,977	1,400	New desk needed in Spiro due to water damage.
24	Audit	15,000	15,000	18,000	3,000	3,000	Actual costs of audit, including expenses.
25	Revaluation	91,820	102,976	98,590	6,770	-4,386	Actual costs were less than budgeted.
26	Internet	3,255	16,020	4,005	750	-12,015	See note on page2.
27	Computers & Software	183,571	38,181	53,124	-130,447	14,943	IT consultants have identified server equipment in need of replacement and we are hoping to purchase laptops for management team.
28	Automation Support	61,878	61,880	64,625	2,747	2,745	Our subscription increased from FY 2018.
	Professional Fees	32,761	39,100	38,800	6,039	-300	13

		FY 2018 Actual	FY 2019 Initial	FY 2019 Revised	FY 2018 ifference	019 Initial fference	
30 Miscellaneous		4,571	2,272	2,283	-2,288	11	
Total Operating	\$	865,285 \$	763,213 \$	798,803	\$ -66,482	\$ 35,590	
					0		
31 Branch Informational Materials		417,427	448,000	431,000	13,573	-17,000	Reallocated for downloadable content and online information.
32 Downloadable Content	t	75,735	58,000	71,000	-4,735	13,000	This is our largest area of growth.
33 Bibliographic Services		50,772	44,800	43,100	-7,672	-1,700	
34 Reading Center Materi	als	13,708	16,000	16,000	2,292	0	
35 Online Information		129,827	121,021	128,346	-1,481	7,325	Increased fees over Fy 2018.
Total Materials	\$	687,469 \$	696,500 \$	689,446	\$ 1,977	\$ 1,625	
36 Vehicle Reserve		8,000	2,500	0	-8,000	-2,500	Anticipated to be covered in upcoming Capital Replacement Plan.
37 Computer Reserve		0	0	0	0	0	·
Total Assigned	\$	8,000 \$	2,500 \$	0	\$ -8,000	\$ -2,500	
					0		
Total Expenses	\$	4,804,564 \$	4,791,83 5 \$	4,978,922	\$ 174,358	\$ 187,087	



Appendix 1 Expenses by County

Ad Valorem 290,000 400,000 249,000 243,000 1,022,000 940,000 1,604,000 - 4,748,000 State Ald 10,110 5,210 8,248 8,155 26,809 23,008 23,601 - 10,5182 Interest 5,000 <th>Income</th> <th>Choctaw</th> <th><u>Coal</u></th> <th><u>Haskell</u></th> <th><u>Latimer</u></th> <th><u>Leflore</u></th> <th><u>McCurtain</u></th> <th><u>Pittsburg</u></th> <th>Administration</th> <th><u>Total</u></th>	Income	Choctaw	<u>Coal</u>	<u>Haskell</u>	<u>Latimer</u>	<u>Leflore</u>	<u>McCurtain</u>	<u>Pittsburg</u>	Administration	<u>Total</u>
State Aid 10,110 5,210 8,248 8,155 26,809 23,008 23,681 . 105,182 . 10		290 000	400 000	2/19 000	243 000	1 022 000	040.000	1 604 000		4 740 000
Total Revenue		•	-				•		-	
Total Revenue			· ·			•	•		•	
Payroll 118,139 102,352 121,893 106,071 611,759 443,718 450,346 492,525 2,446,803 161,743 170,000 170,000 181,800 181,8139 102,352 121,893 106,071 611,759 443,718 450,346 492,525 2,446,803 181,8139 170,24 9,751 8,486 48,941 35,497 36,028 39,402 188,580 189,500 189,500 19,750 189,500 19,750 189,500 19,750 189,500 19,750 189,500 19,750 189,500 19,750 189,500 19,750 189,500 19,750 189,500 189,500 189,500 189,500 189,500 189,500 189,500 189,500 189,500 19,750 189,500 189,500 19,750 189,500 19,750 189,500 189,500 19,750 189,500 19,750 189,500 19,750 189,500 19,750 189,500 19,750 189,500 19,750 189,500 19,750 189,500 19,750 189,500 19,750 189,500 19,750 189,500 19,750 19		-							•	
Payroll										
Payroll 118.139 102.352 121.893 106.071 611.759 443.718 450.346 492.525 2,446,803 FICA Taxes 9,451 1,024 9,751 8,486 48,941 35,497 36,028 39,002 188,580 14,340 Worker's Comp 1,772 1,535 1,828 1,591 9,176 6,656 6,755 7,388 36,702 38,777 Human Resources 852 852 852 952 5,450 3,146 3,384 8,980 24,468 Employee Benefits 23,419 23,419 31,225 15,612 113,190 93,675 81,966 58,547 441,053 118	•	+010,010	Ψ 12 1,000	72.70,332	7201,773	71,070,311	7303,234	31,033,302	- 50	\$4,978,922
Fich Taxes	Expenses									
Fich Takes 9,451 1,024 9,751 8,486 48,941 35,497 36,028 39,402 185,580 1	Payroll	118,139	102,352	121,893	106,071	611.759	443.718	450.346	492.525	2 446 803
Worker's Component Tax	FICA Taxes		-					=		
Morker's Comp 1,772 1,535 1,828 1,991 9,176 6,656 6,755 7,388 36,702	Unemployment Tax	762	682		-					
Retirement Fund 16,539 14,329 17,065 14,850 85,646 62,121 63,048 65,129 338,727 Human Resources 852 852 852 952 5,450 3,146 3,384 8,980 24,468 Employee Benefits 23,419 23,419 31,225 15,612 113,190 93,675 81,966 58,647 441,053 Utilities 5,800 5,800 Telephone 1,061 1,061 1,061 1,061 1,061 6,481 3,183 2,352 1,061 17,436 Robert Fravel 15,000 15,000 Continuing Education 565 770 570 510 3,740 2,010 1,460 5,585 15,210 Employee Travel 2,115 2,725 2,395 2,755 15,170 6,895 4,210 8,177 444,442 Postage & Box Rent 10,000 10,000 Rupident Rental 2,800 2,800 2,800 17,600 8,400 8,400 14,000 59,600 Maintenance Contracts 140,000 140,000 140,000 Reading Center Equipment 3,008 - 1,504 1,504 140,000 1	Worker's Comp	1,772	1,535	1,828	1,591				· ·	
Human Resources	Retirement Fund	16,539			-					
Employee Benefits	Human Resources									
Telephone	Employee Benefits	23,419	23,419						-	
Telephone 1,061 1,061 1,061 1,061 1,176 6,481 3,183 2,352 1,061 17,436	· ·		-	•						
Board Travel		1.061	1.061	1.061	1.176	6.481	3.183	2.352	-	
Continuing Education 565 770 570 510 3,740 2,010 1,460 5,585 15,210	•		-,							
Employee Travel 2,115 2,725 2,395 2,755 15,170 6,895 4,210 8,177 44,442		565	770	570	510	3.740	2.010	1.460		
Postage & Box Rent - - - - - 2 1 12,000 12,302 Vehicle Operation - - - - - - - 10,000 10,000 10,000 10,000 59,600 Maintenance Contracts - - - - - - - - 140,000 59,600 Reading Center Equipment 3,008 - 1,504 1,504 - - - 61,092 <td>•</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>-</td> <td></td> <td></td> <td></td>	•						-			
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Equipment Rental 2,800 2,800 2,800 2,800 17,600 8,400 8,400 14,000 59,600 140,000	<u> </u>	-	_	_	_		-	_		
Maintenance Contracts Reading Center - - - - - 140,000 <th< td=""><td>•</td><td>2.800</td><td>2.800</td><td>2.800</td><td>2.800</td><td>17.600</td><td>8,400</td><td>8.400</td><td></td><td></td></th<>	•	2.800	2.800	2.800	2.800	17.600	8,400	8.400		
Reading Center Equipment 3,008 - 1,504 1,504 - - 3,008 - 9,024 Insurance - - - - - - 61,092 61,002 61,002 61,002 61,002 61,002 61,002 61,002 61,002 61,00		-,	-,555	-,	-,000		-	-		
Equipment 3,008 - 1,504 1,504 - - 3,008 - 9,024 Insurance - - - - - - - 61,092 61,092 Office Supplies 2,560 2,400 2,160 1,600 7,880 6,800 11,080 3,075 37,555 Speical Programs 3,175 3,200 3,175 3,175 17,675 8,975 8,425 - 47,800 Marketing 500 500 500 500 3,250 1,800 1,500 5,000 13,550 Memberships 302 399 352 249 1,603 1,550 898 1,062 6,415 Furniture & Equipment 1,000 4,000 1,000 1,000 3,650 1,500 11,000 1,000 24,150 Audit - - - - 18,000 18,000 Revaluation 11,600 8,000 9,960 8,425 17,221 14,100 29,284 - 98,590 Internet 267 267 267 267 1,602 801 534 - 4,005 Computers & Software 1,904 1,868 1,875 1,836 11,184 5,695 3,857 24,905 53,124 Automation Support - - - - - - - 64,625 64,625 Professional Fees - - - - - - - - 64,625 64,625 Professional Fees - - - - - - - - -									2 .0,000	210,000
Insurance		3.008	-	1.504	1.504	-	-	3.008	_	9.024
Office Supplies 2,560 2,400 2,160 1,600 7,880 6,800 11,080 3,075 37,555 Speical Programs 3,175 3,200 3,175 3,175 3,175 3,175 8,975 8,425 - 47,800 Marketing 500 500 500 500 1,500 1,500 5,000 13,550 Memberships 302 399 352 249 1,603 1,550 898 1,062 6,415 Furniture & Equipment 1,000 4,000 1,000 1,000 3,650 1,500 11,000 1,000 24,150 Audit - - - - - - - - - - - - - 98,590 Internet 267 267 267 267 267 1,602 801 534 - 98,590 Internet 267 267 267 267 1,602 801 534 -		-	•		-,55	-	-	-	61.092	
Speical Programs 3,175 3,200 3,175 3,175 17,675 8,975 8,425 - 47,800 Marketing 500 500 500 500 3,250 1,800 1,500 5,000 13,550 Memberships 302 399 352 249 1,603 1,550 898 1,062 6,415 Furniture & Equipment 1,000 4,000 1,000 1,000 3,650 1,500 11,000 1,000 24,150 Audit - - - - - - - - 18,000 Revaluation 11,600 8,000 9,960 8,425 17,221 14,100 29,284 - 98,590 Internet 267 267 267 267 1,602 801 534 - 4,005 Computers & Software 1,904 1,868 1,875 1,836 11,184 5,695 3,857 24,905 53,124 Automation Support		2.560	2.400	2.160	1.600	7.880	6.800	11.080		
Marketing 500 500 500 500 3,250 1,800 1,500 5,000 13,550 Memberships 302 399 352 249 1,603 1,550 898 1,062 6,415 Furniture & Equipment 1,000 4,000 1,000 1,000 3,650 1,500 11,000 1,000 24,150 Audit - - - - - - - 18,000 18,000 Revaluation 11,600 8,000 9,960 8,425 17,221 14,100 29,284 - 98,590 Internet 267 267 267 267 1,602 801 534 - 4,005 Computers & Software 1,904 1,868 1,875 1,836 11,184 5,695 3,857 24,905 53,124 Automation Support - - - - - - - - - - 46,625 64,625 64,625 <td></td> <td></td> <td>=</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>· ·</td> <td></td>			=						· ·	
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Furniture & Equipment 1,000 4,000 1,000 1,000 3,650 1,500 11,000 1,000 24,150 Audit 18,000 18,000 Revaluation 11,600 8,000 9,960 8,425 17,221 14,100 29,284 - 98,590 Internet 267 267 267 267 267 1,602 801 534 - 4,005 Computers & Software 1,904 1,868 1,875 1,836 11,184 5,695 3,857 24,905 53,124 Automation Support 64,625 64,625 Professional Fees 64,625 64,625 Professional Fees 38,800 38,800 Miscellaneous 2,283 2,283 Branch Info. Materials 32,000 30,000 27,000 20,000 98,500 85,000 138,500 - 431,000 Downloadable Material 71,000 71,000 Bibliographic Services 3,200 3,000 2,700 2,000 9,850 8,500 13,850 - 43,100 Reading Center Materia 5,000 - 2,500 2,500 6,000 - 16,000 Online Information 6,000 - 12,346 Vehicle Reserve 128,346 128,346 Vehicle Reserve										
Audit - - - - - - - - - 18,000 10,005 29,500 29,500 801 534 - 4,005 4,005 20,005 3,857 24,905 53,124 4,005 3,124 4,005 4,005 1,000 2,005 3,850 3,850 3,850 38,800 38,500 38,500 38,500 38,500 38,5	· · · · · · · · · · · · · · · · · · ·									
Revaluation 11,600 8,000 9,960 8,425 17,221 14,100 29,284 - 98,590	• •	-	-	-,000	-,000	-	-	-		
Internet		11.600	8.000	9.960	8.425	17.221	14.100	29.284	-	
Computers & Software 1,904 1,868 1,875 1,836 11,184 5,695 3,857 24,905 53,124 Automation Support - - - - - - 64,625 64,625 Professional Fees - - - - - - 38,800 38,800 Miscellaneous - - - - - - 2,283 2,283 Branch Info. Materials 32,000 30,000 27,000 20,000 98,500 85,000 138,500 - 431,000 Downloadable Material - - - - - - - 71,000 <								•	-	•
Automation Support - - - - - 64,625 64,625 Professional Fees - - - - - 38,800 38,800 Miscellaneous - - - - - - 2,283 2,283 Branch Info. Materials 32,000 30,000 27,000 20,000 98,500 85,000 138,500 - 431,000 Downloadable Material - - - - - - - 71,000 71,000 Bibliographic Services 3,200 3,000 2,700 2,000 9,850 8,500 13,850 - 43,100 Reading Center Material 5,000 - 2,500 2,500 - - 6,000 - 16,000 Online Information - </td <td></td>										
Professional Fees - - - - - - - 38,800 38,800 Miscellaneous - - - - - - - 2,283 2,283 Branch Info. Materials 32,000 30,000 27,000 20,000 98,500 85,000 138,500 - 431,000 Downloadable Material - - - - - - - 71,000 71,000 Bibliographic Services 3,200 3,000 2,700 2,000 9,850 8,500 13,850 - 43,100 Reading Center Material 5,000 - 2,500 2,500 - - 6,000 - 16,000 Online Information -<		-	-,000	-,-,-	-,555	,		-		
Miscellaneous - - - - - 2,283 2,283 Branch Info. Materials 32,000 30,000 27,000 20,000 98,500 85,000 138,500 - 431,000 Downloadable Material - - - - - - - 71,000 71,000 Bibliographic Services 3,200 3,000 2,700 2,000 9,850 8,500 13,850 - 43,100 Reading Center Material 5,000 - 2,500 2,500 - - 6,000 - 16,000 Online Information - - - - - - - 128,346 Vehicle Reserve -		-	_	-	-	_	_	-		
Branch Info. Materials 32,000 30,000 27,000 20,000 98,500 85,000 138,500 - 431,000 Downloadable Material - - - - - - - 71,000 71,000 Bibliographic Services 3,200 3,000 2,700 2,000 9,850 8,500 13,850 - 43,100 Reading Center Materia 5,000 - 2,500 2,500 - - 6,000 - 16,000 Online Information - - - - - - - - 128,346 128,346 Vehicle Reserve - <td></td> <td>_</td> <td>•</td> <td>_</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td></td> <td></td>		_	•	_	-	-	-	-		
Downloadable Material - - - - - - 71,000 71,000 Bibliographic Services 3,200 3,000 2,700 2,000 9,850 8,500 13,850 - 43,100 Reading Center Materia 5,000 - 2,500 2,500 - - 6,000 - 16,000 Online Information - - - - - - 128,346 128,346 Vehicle Reserve -		32.000	30.000	27.000	20.000	98.500	85.000	138.500		
Bibliographic Services 3,200 3,000 2,700 2,000 9,850 8,500 13,850 - 43,100 Reading Center Materia 5,000 - 2,500 2,500 - - 6,000 - 16,000 Online Information - - - - - - - 128,346 128,346 Vehicle Reserve - <td< td=""><td></td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td><td></td><td></td><td></td></td<>		-	-	-	-	-	-			
Reading Center Materia 5,000 - 2,500 2,500 - - 6,000 - 16,000 Online Information - - - - - - 128,346 128,346 Vehicle Reserve -		3.200	3.000	2.700	2.000	9.850	8.500	13.850		
Online Information - - - - - - - - 128,346 128,346 128,346 Vehicle Reserve - <t< td=""><td>_ :</td><td>· ·</td><td>-</td><td></td><td></td><td></td><td>-</td><td></td><td></td><td></td></t<>	_ :	· ·	-				-			
Vehicle Reserve Administrative Portion -	•	-	_			_	-	-		
Administrative Portion 85,911 72,843 86,317 70,513 388,262 284,996 315,645 (1,304,487) - Total Expenses \$327,902 \$278,025 \$329,451 \$269,132 \$1,481,907 \$1,087,762 \$1,204,743 \$0 \$4,978,922		_	_	•	-	-	_	_	-	
Total Expenses \$327,902 \$278,025 \$329,451 \$269,132 \$1,481,907 \$1,087,762 \$1,204,743 \$0 \$4,978,922		85.911	72.843						(1,304.487)	•
		,	,_ ,_				'/		(-,,,,)	· · · · · ·
Net Income -\$12,086 \$136,863 -\$59,119 -\$7,353 -\$410,997 -\$98,528 \$451,219 \$0	Total Expenses	\$327,902	\$278,025	\$329,451	\$269,132	\$1,481,907	\$1,087,762	\$1,204,743	\$0	\$4,978,922
	Net Income	-\$12,086	\$136,863	-\$59,119	-\$7,353	-\$410,997	-\$98,528	\$451,219		\$0



Appendix 2 Expenses by Branch

Mathematical Math	•	<u>Arkoma</u>	Broken Bow	<u>Coalgate</u>	<u>Hartshorne</u>	<u>Heavener</u>	<u>Hugo</u>	<u>ldabel</u>	<u>McAlester</u>
State Aid 2,647 10,493 5,210 2,622 5,000 10,110 10,082 21,019 Interest 2,333 2									
Treask Charges				400,000	177,907	190,627	290,000	411,886	1,426,093
Total Revenue Total Revenu		' = '	10,493	5,210		5,000	10,110	10,082	21,019
Total Revenue S106,613 S451,619 S412,222 S186,216 S202,086 S313,149 S433,793 S1,469,413					2,333	2,333	2,333	2,333	2,333
Expenses Payroll 73,743 153,936 102,352 105,177 71,132 118,139 211,912 345,169 FICA Taxes 5,899 12,315 1,024 8,414 5,691 9,451 16,953 27,614 Unemployment Tax 509 875 682 610 347 762 1,259 2,603 Worker's Comp 1,106 2,309 1,535 1,578 1,667 1,772 3,179 5,178 Retirement Fund 10,324 21,551 14,329 14,725 9,958 16,539 29,668 48,324 Human Resources 714 1,266 852 714 714 852 1,266 2,670 Employee Benefits 23,419 39,031 23,419 23,419 - 23,419 39,031 58,547 Utilities	-				3,353	4,125	10,705	9,492	19,968
Payroll	Total Revenue	\$106,613	\$451,619	\$412,222	\$186,216	\$202,086	\$313,149	\$433,793	\$1,469,413
Payroll	Expenses								
FICA Taxes		73 743	153 936	102 352	105 177	71 122	119 120	211 012	24F 160
Unemployment Tax							•	-	
Worker's Comp 1,106 2,309 1,535 1,578 1,067 1,772 3,179 5,178 Retirement Fund 10,324 21,551 14,329 14,725 9,958 16,539 29,668 48,324 Human Resources 714 1,266 852 714 714 852 1,266 2,670 Employee Benefits 23,419 39,031 23,419 23,419 - 23,419 39,031 58,547 Utilities -		-		-	•	•	-	· ·	=
Retirement Fund Human Resources T14 Human Resources T15 Human Resource T15 Human Resources T15 Human Resou	-								
Human Resources			•	-			•		
Employee Benefits		· ·					•		
Utilities			*						-
Telephone 1,061 1,061 1,061 1,176 1,061 1,061 1,061 1,176 1,061 1,061 1,061 1,176 1,061 1,061 1,061 1,176 1,061 1,061 1,061 1,176 1,061 1,061 1,061 1,061 1,176 1,061	-	-	-	-	-	_			
Board Travel		1.061	1.061	1.061	1.176	1.061			
Continuing Education 510 670 770 670 510 565 670 790 Employee Travel 2,705 2,315 2,725 1,895 2,295 2,115 2,765 2,315 Postage & Box Rent 132 - - - 84 - - - Vehicle Operation -	-					•	-	-	-
Employee Travel 2,705 2,315 2,725 1,895 2,295 2,115 2,765 2,315 Postage & Box Rent 132 - -		510	670	770	670	510	565	670	790
Postage & Box Rent 132 - - 84 - - - Vehicle Operation -	_								
Vehicle Operation -		-	-					-	
Equipment Rental Maintenance Contracts 2,800 2,800 2,800 2,800 2,800 2,800 2,800 2,800 5,600 Maintenance Contracts -	_		-	-	-	-	•	_	-
Maintenance Contracts -	•	2,800	2,800	2,800	2,800	2,800	2,800	2.800	5.600
Insurance		·	·		-	=	•		-
Insurance	Reading Center Equipment	•	-	-	-	-	-	-	-
Speical Programs 2,650 3,200 3,200 3,175 2,700 3,175 3,175 5,250 Marketing 500 600 500 500 500 600 1,000 Memberships 249 624 399 249 152 302 624 649 Furniture & Equipment 250 500 4,000 1,000 250 1,000 500 10,000 Audit -	- · · · · · · · · · · · · · · · · · · ·	-	-	-	-	-	-	-	-
Marketing 500 600 500 500 500 500 600 1,000 Memberships 249 624 399 249 152 302 624 649 Furniture & Equipment 250 500 4,000 1,000 250 1,000 500 10,000 Audit - </td <td>Office Supplies</td> <td>640</td> <td>2,800</td> <td>2,400</td> <td>2,680</td> <td>1,320</td> <td>2,560</td> <td>3,040</td> <td>8,400</td>	Office Supplies	640	2,800	2,400	2,680	1,320	2,560	3,040	8,400
Memberships 249 624 399 249 152 302 624 649 Furniture & Equipment 250 500 4,000 1,000 250 1,000 500 10,000 Audit -	Speical Programs	2,650	3,200	3,200	3,175	2,700	3,175	3,175	5,250
Furniture & Equipment 250 500 4,000 1,000 250 1,000 500 10,000 Audit - <t< td=""><td>Marketing</td><td>500</td><td>600</td><td>500</td><td>500</td><td>500</td><td>500</td><td>600</td><td>1,000</td></t<>	Marketing	500	600	500	500	500	500	600	1,000
Audit - <td>Memberships</td> <td>249</td> <td>624</td> <td>399</td> <td>249</td> <td>152</td> <td>302</td> <td>624</td> <td>649</td>	Memberships	249	624	399	249	152	302	624	649
Revaluation 1,700 6,431 8,000 3,248 3,212 11,600 6,178 26,036 Internet 267 <td< td=""><td>Furniture & Equipment</td><td>250</td><td>500</td><td>4,000</td><td>1,000</td><td>250</td><td>1,000</td><td>500</td><td>10,000</td></td<>	Furniture & Equipment	250	500	4,000	1,000	250	1,000	500	10,000
Internet 267 26	Audit	-	-	-	-	-	-	-	-
Computers & Software 1,834 1,905 1,868 1,857 1,859 1,904 1,947 2,000 Automation Support - <t< td=""><td>Revaluation</td><td>1,700</td><td>6,431</td><td>8,000</td><td>3,248</td><td>3,212</td><td>11,600</td><td>6,178</td><td>26,036</td></t<>	Revaluation	1,700	6,431	8,000	3,248	3,212	11,600	6,178	26,036
Automation Support -	Internet	267	267	267	267	267	267	267	267
Professional Fees -	Computers & Software	1,834	1,905	1,868	1,857	1,859	1,904	1,947	2,000
Miscellaneous - <	Automation Support	-	-	-	-	-	-	-	-
Branch Info. Materials 8,000 35,000 30,000 33,500 16,500 32,000 38,000 105,000 Downloadable Materials - </td <td>Professional Fees</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>•</td> <td>-</td> <td>-</td>	Professional Fees	-	-	-	-	-	•	-	-
Downloadable Materials -	Miscellaneous	-	-	-	-	-	-	-	-
Bibliographic Services 800 3,500 3,000 3,350 1,650 3,200 3,800 10,500 Reading Center Materials -	Branch Info. Materials	8,000	35,000	30,000	33,500	16,500	32,000	38,000	105,000
Reading Center Materials - <td>Downloadable Materials</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>•</td> <td>•</td> <td>-</td> <td>-</td>	Downloadable Materials	-	-	-	-	•	•	-	-
Online Information -	Bibliographic Services	800	3,500	3,000	3,350	1,650	3,200	3,800	10,500
Vehicle Reserve Support Services 49,636 104,004 72,843 74,910 44,047 83,068 130,893 237,537 Total Expenses \$189,449 \$396,960 \$278,025 \$285,913 \$168,116 \$317,051 \$499,587 \$906,624	Reading Center Materials	-	-	-	-	-	-	-	-
Support Services 49,636 104,004 72,843 74,910 44,047 83,068 130,893 237,537 Total Expenses \$189,449 \$396,960 \$278,025 \$285,913 \$168,116 \$317,051 \$499,587 \$906,624		-	-	-	-	-	-	-	-
Total Expenses \$189,449 \$396,960 \$278,025 \$285,913 \$168,116 \$317,051 \$499,587 \$906,624	Vehicle Reserve	-	-	-	-	-	-	-	-
	Support Services	49,636	104,004	72,843	74,910	44,047	83,068	130,893	237,537
Net Income -\$82,836 \$54,659 \$134,196 -\$99,697 \$33,970 -\$3,902 -\$65,794 \$562,789	Total Expenses	\$189,449	\$396,960	\$278,025	\$285,913	\$168,116	\$317,051	\$499,587	\$906,624
	Net Income	-\$82,836	\$54,659	\$134,196	-\$99,697	\$33,970	-\$3,902	-\$65,794	\$562,789

	<u>Poteau</u>	<u>Spiro</u>	<u>Stigler</u>	<u>Talihina</u>	<u>Valliant</u>	Wilburton	<u>Wister</u>	Service Center
Income							C4 E44	
Ad Valorem	485,878	120,831	249,000	62,210	99,413	243,000	61,541	-
State Aid	12,745	3,170	8,248	1,632	2,433	8,155	1,614	-
Interest	2,333	2,333	2,333	2,333	2,333	2,333	2,333	-
Fees & Charges	4,211	2,924	8,084	3,328	1,642	5,624	1,793	
Total Revenue	\$505,168	\$129,258	\$267,666	\$69,504	\$105,822	\$259,112	\$67,282	\$0
Expenses								
Payroll	224,891	72,389	121,893	80,612	77,870	106,071	88,992	492,525
FICA Taxes	17,991	5,791	9,751	6,449	6,230	8,486	7,119	39,402
Unemployment Tax	1,527	438	700	525	525	760	514	1,705
Worker's Comp	3,373	1,086	1,828	1,209	1,168	1,591	1,335	7,388
Retirement Fund	31,485	10,134	17,065	11,286	10,902	14,850	12,459	65,129
Human Resources	1,880	714	852	714	614	952	714	8,980
Employee Benefits	42,934	15,612	31,225	15,612	15,612	15,612	15,612	58,547
Utilities	-		-	,	-	-		5,800
Telephone	1,061	1,061	1,061	1,176	1,061	1,176	1,061	1,061
Board Travel	-	-	1,001	1,170	-	1,170	1,001	15,000
Continuing Education	570	610	570	670	670	510	870	5,585
_	2,515	1,815	2,395	2,615	1,815	2,755	3,225	8,177
Employee Travel	-	=	•	2,013	•			
Postage & Box Rent	-	-	•	-	86	-	-	12,000
Vehicle Operation	-	-	-	-	-	-	-	10,000
Equipment Rental	3,600	2,800	2,800	2,800	2,800	2,800	2,800	14,000
Maintenance Contracts	-	-	-	-	-	-	-	140,000
Reading Center Equipment	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	61,092
Office Supplies	3,200	960	2,160	1,120	960	1,600	640	3,075
Speical Programs	4,375	2,675	3,175	2,650	2,600	3,175	2,625	-
Marketing	750	500	500	500	600	500	500	5,000
Memberships	649	249	352	152	302	249	152	1,062
Furniture & Equipment	1,400	1,250	1,000	250	500	1,000	250	1,000
Audit	-	-	-	•	-	-	-	18,000
Revaluation	8,187	2,036	9,960	1,048	1,491	8,425	1,037	-
Internet	267	267	267	267	267	267	267	_
Computers & Software	1,993	1,841	1,875	1,829	1,843	1,836	1,828	24,905
Automation Support	-	•	-	· <u>-</u>	•	-	_	64,625
Professional Fees	-	_	-	-	-	-	-	38,800
Miscellaneous	-	-	_	-	-	-	_	2,283
Branch Info. Materials	40,000	12,000	27,000	14,000	12,000	20,000	8,000	-
Downloadable Materials	-	,000	,555	- 1,000	-	20,000	0,000	71,000
Bibliographic Services	4,000	1,200	2,700	1,400	1,200	2,000	800	71,000
Reading Center Materials	-,000	1,200	2,700	1,400	1,200	2,000	800	•
Online Information	_	-	-	-	-	-	-	120 246
Vehicle Reserve	-	-	-	-	•	-	-	128,346
	140 917	40.000	-	- 	-	-	-	- (4.204.407)
Support Services	140,817	48,080	84,895	52,146	50,099	69,092	53,537	(1,304,487)
Total Expenses	\$537,465	\$183,509	\$324,025	\$199,031	\$191,215	\$263,706	\$204,337	\$0
Net Income	-\$32,297	-\$54,251	-\$56,360	-\$129,527	-\$85,393	-\$4,594	-\$137,056	\$0

	<u>Boswell</u>	<u>Kiowa</u>	<u>McCurtain</u>	<u>Pickens</u>	Quinton	Red Oak	<u>Total</u>
Income							
Ad Valorem	-	-	-	-	-	-	4748000
State Aid	-	•	-	-	-	•	105182
Interest	-	-	-	•	-	-	35000
Fees & Charges		-	<u> </u>			•	90740
Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0	\$4,978,922
Expenses							
Payroli	-	-	-	-	-	_	2,446,803
FICA Taxes	-	-	-	-	_	_	188,580
Unemployment Tax	_	-	-	-	_	_	14,340
Worker's Comp	_	•	_	_	_	_	36,702
Retirement Fund	_	-	-	_	_	_	338,727
Human Resources	_		_	_	_	_	24,468
Employee Benefits	_	_	_	_	_	_	441,053
Utilities	_	_	_	_	_	-	5,800
Telephone	_	-	-	-	-	-	
Board Travel	-	-	-	-	•	-	17,436
	-	•	-	-	-	•	15,000
Continuing Education	-	-	-	-	-	-	15,210
Employee Travel	-	•	-	-	-	-	44,442
Postage & Box Rent	-	•	-	-	-	-	12,302
Vehicle Operation	-	-	-	-	-	-	10,000
Equipment Rental	•	-	-	-	-	-	59,600
Maintenance Contracts	-				-		140,000
Reading Center Equipment	1,504	1,504	1,504	1,504	1,504	1,504	9,024
Insurance	-	-	-	-	-	-	61,092
Office Supplies	-	-	-	-	-	-	37,555
Speical Programs	-	-	-	-	-	-	47,800
Marketing	-	-	-	-	-	-	13,550
Memberships	-	•	-	-	-	-	6,415
Furniture & Equipment	-	-	-	-	-	-	24,150
Audit	-	-	-	-	-	-	18,000
Revaluation	-	-	-	-	-	•	98,590
Internet	-	-	-	-	-	-	4,005
Computers & Software	-	-	-	-	-	-	53,124
Automation Support	-	-	-	-	-	-	64,625
Professional Fees	-	-	•	-	-	-	38,800
Miscellaneous	_	-	-	-	-	-	2,283
Branch Info. Materials	-	•	-	-	-	-	431,000
Downloadable Materials	_	-	-	•	-	_	71,000
Bibliographic Services	-	-	-	_	-	-	43,100
Reading Center Materials	2,500	3,000	2,500	2,500	3,000	2,500	16,000
Online Information	-,555		-,555	_,	-	-,555	128,346
Vehicle Reserve	_	-	_	_	_	•	220,540
Support Services	1,421	1,599	1,421	1,421	1,599	1,421	(0)
Support Sci vices		-,	-,	-,	-,000	<u> </u>	(0)
Total Expenses	\$5,425	\$6,103	\$5,425	\$5,425	\$6,103	\$5,425	\$4,978,922
Net Income	-\$5,425	-\$6,103	-\$5,425	-\$5,425	-\$6,103	-\$5,425	\$0



Appendix 3 Explanation of Line Items

Income

Ad Valorem: The majority of SEPLSO's funding comes from a 4-mil property tax approved by voters. What this means is that for every dollar assessed in property tax within our counties, we receive 1/1000th of each 4 times, or \$4 for every \$1,000 assessed.

State Aid: We receive a portion of funds appropriated to the Oklahoma Department of Libraries, dependent upon our compliance with their rules, mostly focused on the hours each branch is open.

Interest: SEPLSO receives income from investments that typically include checking accounts and certificates of deposit.

Fees & Charges: SEPLSO branches charge fees for specific services to offset costs. These services include copying, printing, and faxing. We also collect overdue charges and replacement material charges when circulated materials are not returned or when they are returned damaged.

Expenses

- 1. Payroll: Salary and wages for all SEPLSO employees.
- 2 FICA Taxes: Payroll taxes required for each employee.
- 3. Unemployment Taxes: Payroll taxes required for each employee.
- 4. Workers' Compensation: Insurance paid per employee that covers workman's compensation claims.
- 5. Retirement Contribution: SEPLSO uses a profit-sharing model 401K and makes an annual lump sum contribution on behalf of eligible employees. SEPLSO budgets 14% of the payroll line item for placement in the plan.
- 6. Human Resources: Covers payroll and timekeeping expenses. It also covers ads for open positions.
- 7. Employee Benefits: The health, dental and vision insurance paid for employees who work 25 or more hours per week.
- 8. Utilities: SEPLSO pays the City of McAlester a percentage of the utility bills of the McAlester Public Library in lieu of rent for the Service Center facilities. Most systems own or rent the locations of their service center.

- 9. Telephone: The costs of maintaining phone services. All of SEPLSO's phone services are provided with VoIP (Voice over Internet) technology and we maintain no traditional telephone lines.
- 10. Board Travel: Mileage reimbursement for board and committee meetings paid to SEPLSO board members. This item can also include travel to conferences if you choose to send members.
- 11. Continuing Education: The registration cost of workshops and conferences attended by staff. Also covers the costs of staff meetings.
- 12. Employee Travel: Mileage, meals, lodging and other expense incurred by staff for conducting SEPLSO business or attending continuing education activities.
- 13. Postage & PO Box Rent: Our postage needs mostly involve sending books through ILL and sending out overdue notices.
- 14. Vehicle Operation: Gas, turnpike fees, and maintenance costs for the two SEPLSO vans.
- 15. Equipment Rental and Repair: Lease of copy machines, a postage machine in the Service Center, and miscellaneous repair costs.
- 16. Maintenance Contracts: Maintenance contracts with Sporos Computer Service for IT support and leasing contracts for each location's copy machine.
- 17. Reading Center Equipment: Leased copiers and Wi-Fi hotspots provided in SEPLSO's 6 reading centers.
- 18. Insurance: Property insurance to protect the value of the contents of SEPLSO's facilities, vehicle insurance, and liability insurance.
- 19. Office Supplies: General supplies required for operation.
- 20. Special Programs & Supplies: Materials, supplies and presenter fees for special library programs. This includes summer reading, book clubs, and movie licenses.
- 21. Marketing: Covers the cost of marketing materials including flyers, ads, and other promotional services.
- 22. Memberships: SEPLSO pays for the membership in professional organizations such as OLA or ALA when it will save money when staff are attending conferences or workshops. This category also covers the cost of membership in service clubs and chambers of commerce.

23. Furniture & Equipment: Covers chairs, desks, shelves and other furniture needed in the branches or Service Center.

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- 24. Audit: State statutes require that SEPLSO receive a professional audit of our finances each year.
- 25. Revaluation: Counties receive a percentage of the ad valorem taxes they collect on behalf of SEPLSO. The revaluation fee is that percentage.
- 26. Internet: The cost of Internet access at all SEPLSO locations. This amount is discounted by the federal e-Rate program and further subsidized by the Oklahoma Universal Service Fund.
- 27. Computers & Software: Replacement and upgrades to public and staff computers and technology as well as the various applications and programs used on SEPLSO computers.
- 28. Automation Support: The cost of maintaining our materials and customer databases and web services including catalog.
- 29. Professional Fees: The cost of outside consultants such as accountants and legal representation.
- 30. Miscellaneous: This line item is a catch-all for any expenses not anticipated that do not fall within a category described by another line item.
- 31. Branch Informational Materials: All books, DVDs, CDs, audiobooks, magazines, or other physical material bought for loan to the public.
- 32. Downloadable Content: Includes downloadable items such as eBooks, eAudiobooks, and eMagazines.
- 33. Bibliographic Services: The costs of processing library materials including computer records, barcodes, labels, and cases for media such as DVDs and CDs.
- 34. Reading Center Materials: All physical materials that are bought for SEPLSO's reading centers and outreach locations.
- 35. Online Information: Web services that can be accessed by library computers and, in most cases, from home. Includes Ancestry Library Edition, Chilton Auto Repair, Pronunciator language learning, NewsBank which provides access to local newspapers, TumbleBooks, Tutor.com, and many others.

- 36. Vehicle Replacement: SEPLSO uses two vehicles to make deliveries and transport staff for business. We plan to replace one every three years.
- 37. Computer Reserve: SEPLSO replaced 220 computers at the end of 2017. These computers carry a 5-year warranty. The Board should designate funds in the coming years to replace the computers again in 2022 or 2023.